

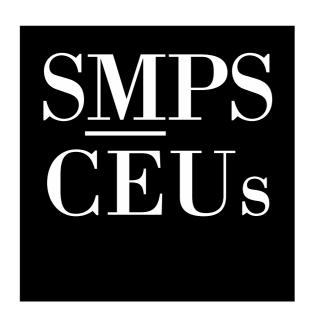
Unlocking the Secrets of High-Growth Firms

Presented by Lee Frederiksen, Ph.D. and John Tyreman



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Presenters



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Agenda

- Background
- > Financial Performance
- > Strategy
- > Marketing





Segmented by Size, Industry, and **Growth Rate**



505 Firms

\$87 Billion Revenue



Background

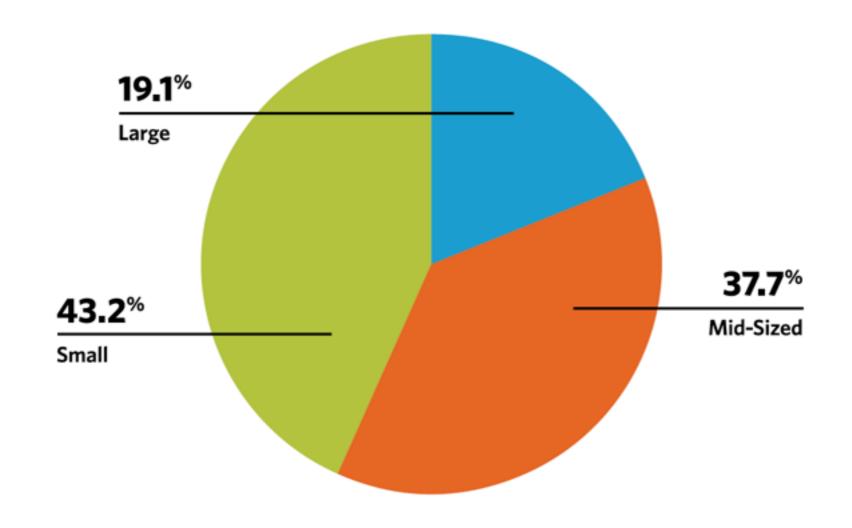


Firm Size Category Description

| Large Firms | \$50 million or greater in revenue and more than 200 employees |
|-----------------|--|
| Mid-Sized Firms | Between \$5 million and \$49.9 million in revenue and between 50 and 200 employees |
| Small Firms | Between \$1 million and \$4.9 million in revenue and fewer than 50 employees |

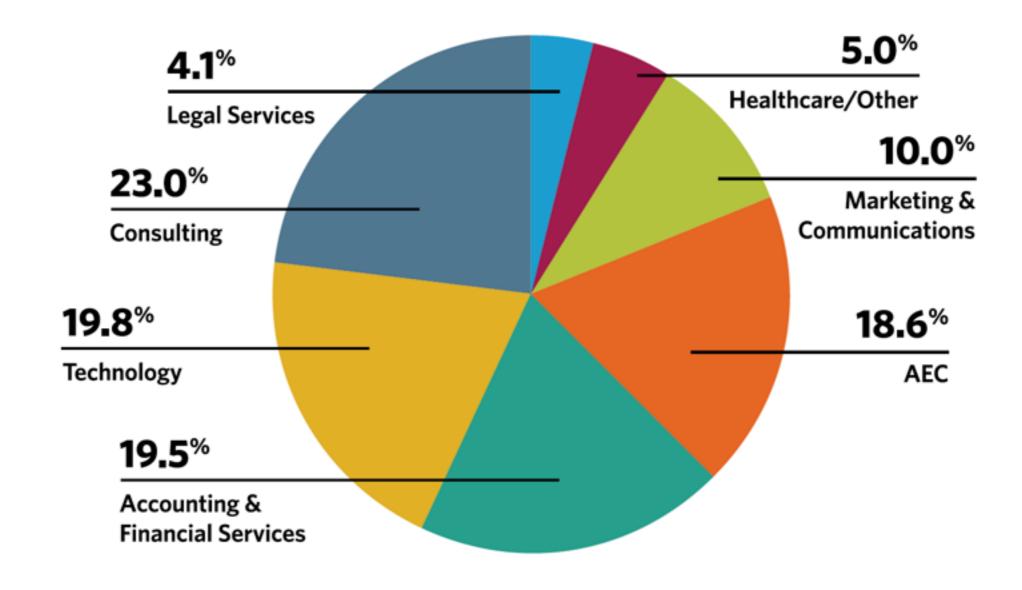


Sample Composition by Firm Size





Sample Composition by Firm Industry





Financial Performance

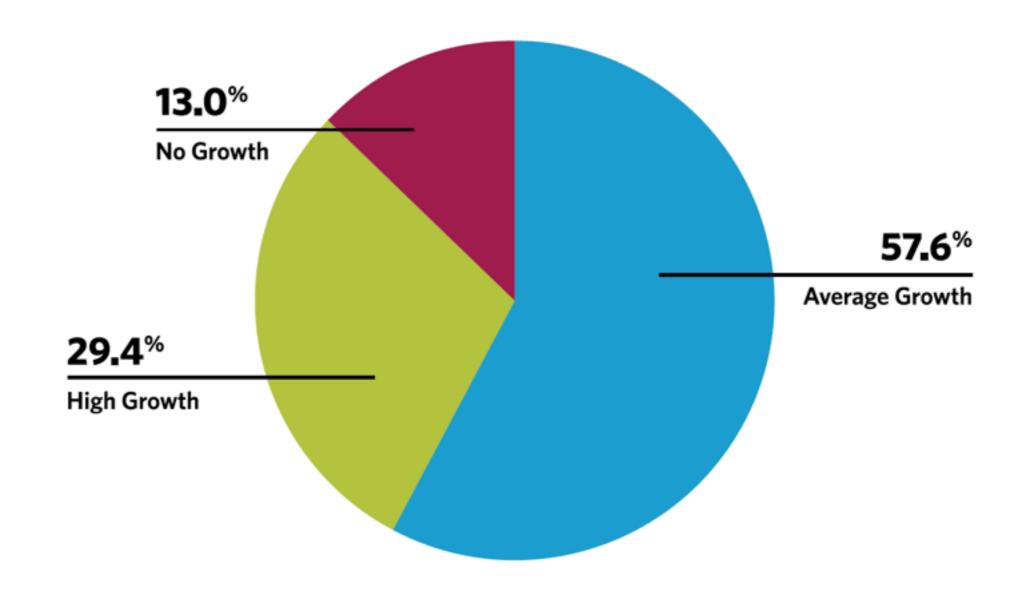


Growth Category Description

| High Growth | Average yearly growth rate of at least 20% |
|----------------|--|
| Average Growth | Positive growth, but was less than 20% |
| No Growth | 0% growth, or declining revenue |



Sample Composition by Firm Growth





Proportion of Firm Sizes Among High-Growth Firms

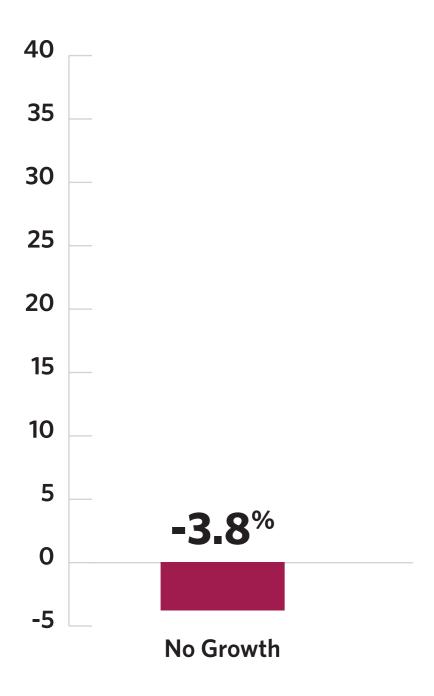
| FIRM SIZE | TOTAL SAMPLE | HIGH GROWTH |
|-----------|--------------|-------------|
| Small | 43.2% | 55.8% |
| Mid-Sized | 37.7% | 30.8% |
| Large | 19.1% | 13.5% |



High-Growth Firms

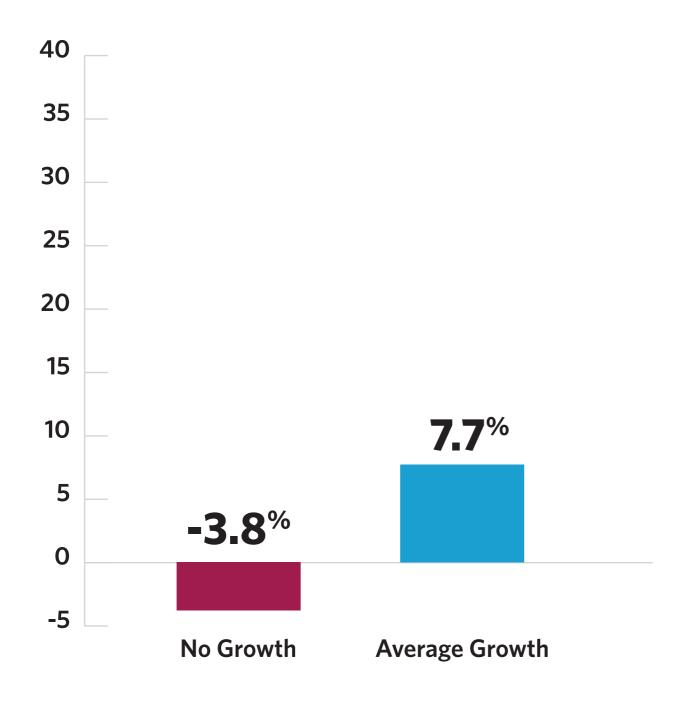
faster growth

Annual Growth Rate



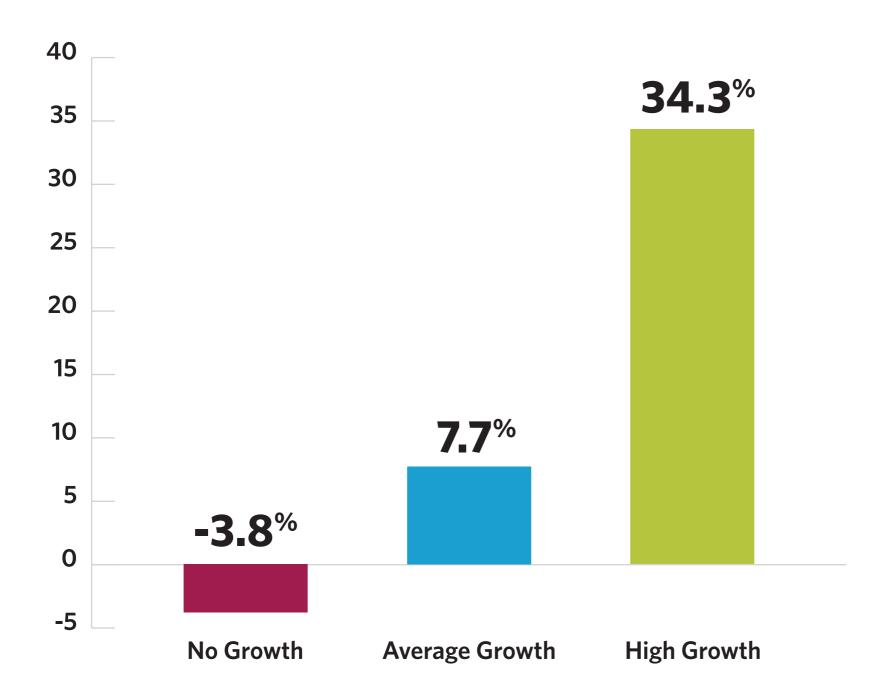


Annual Growth Rate





Annual Growth Rate

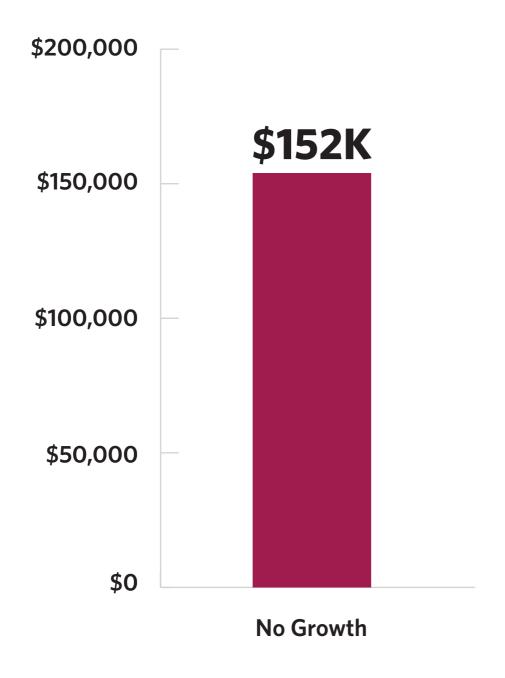




High-Growth Firms

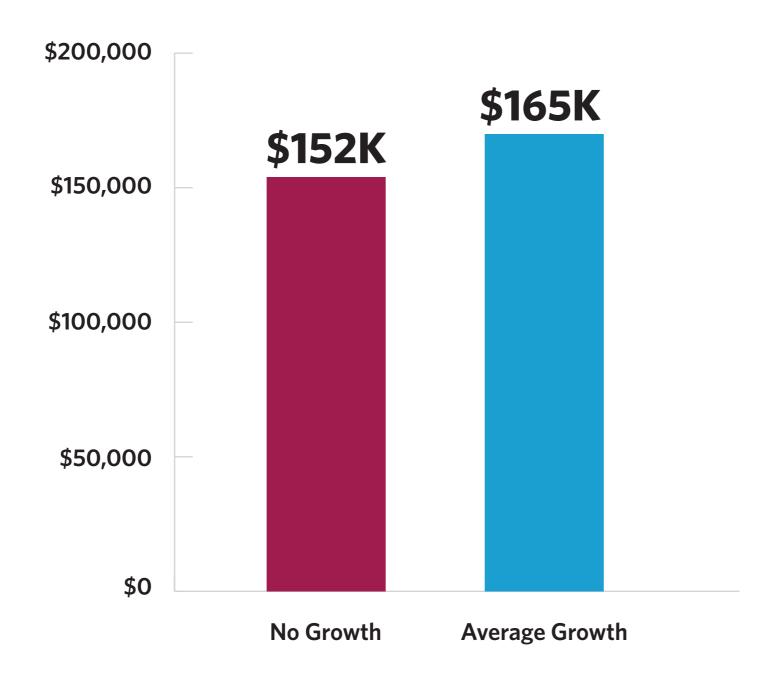
20%
more revenue per employee

Revenue Per Full-Time Employee



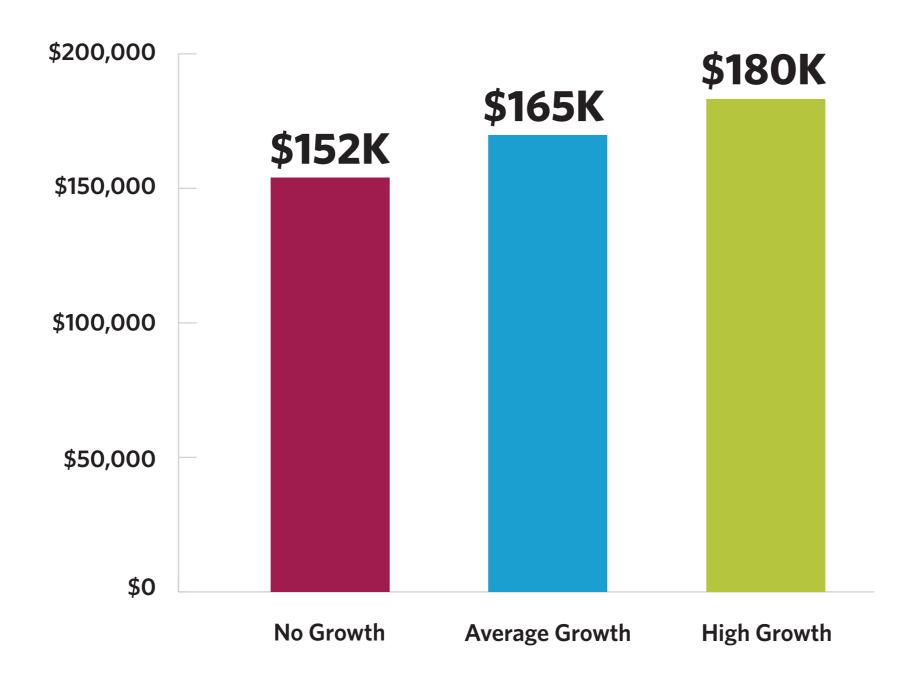


Revenue Per Full-Time Employee





Revenue Per Full-Time Employee

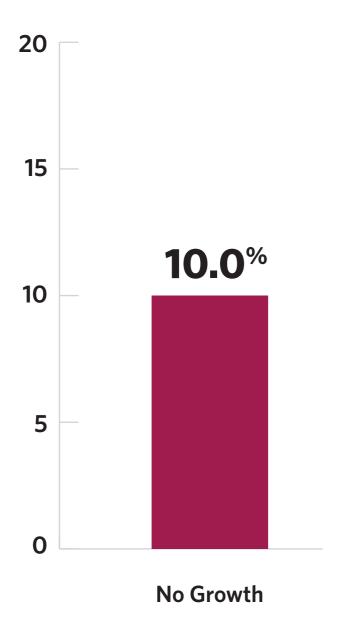




High-Growth Firms

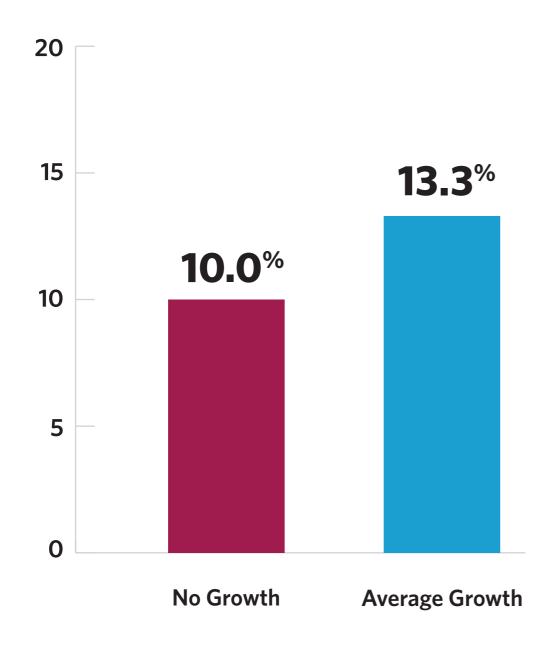
more profitable

Profitability by Growth



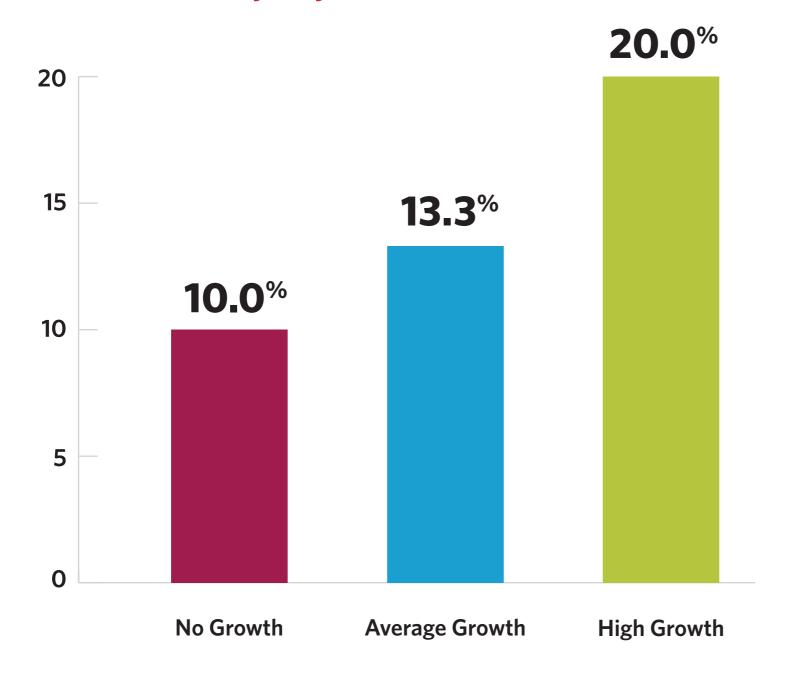


Profitability by Growth





Profitability by Growth





Strategy

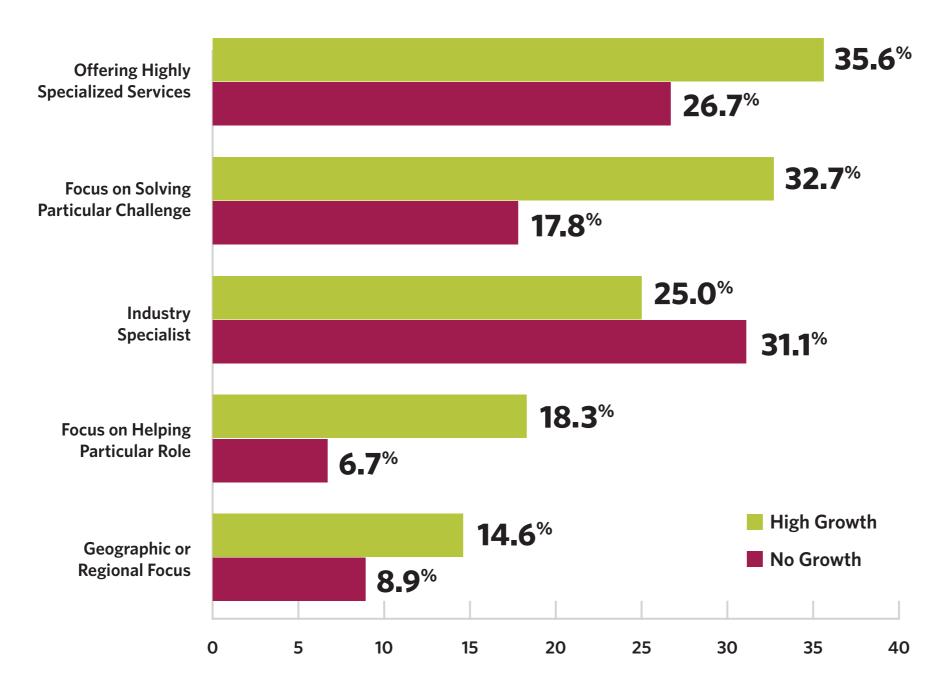


High growth firms are

more likely to be highly specialized.



Firm Specialization



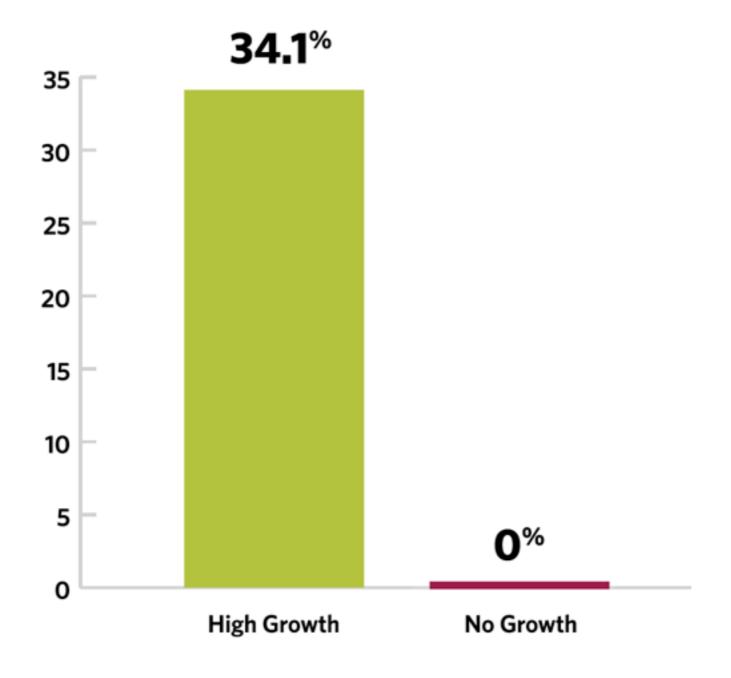


High-Growth Firms

4-0/9

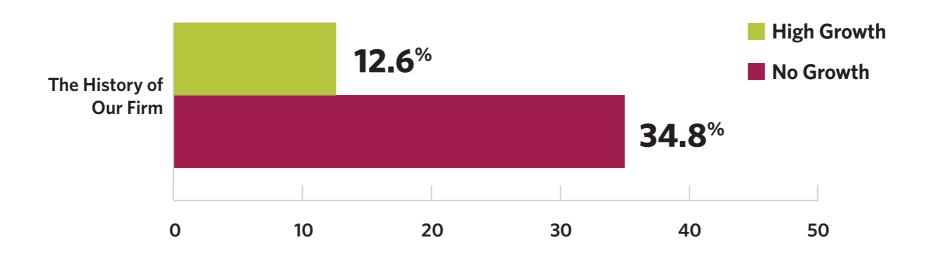
fewer services offered

Frequent Research (at least quarterly)



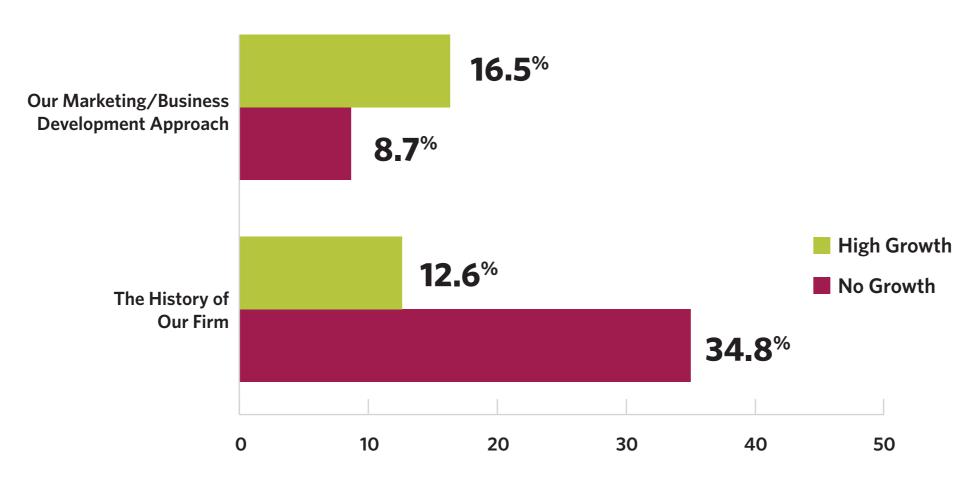


Remarkably Different Differentiators



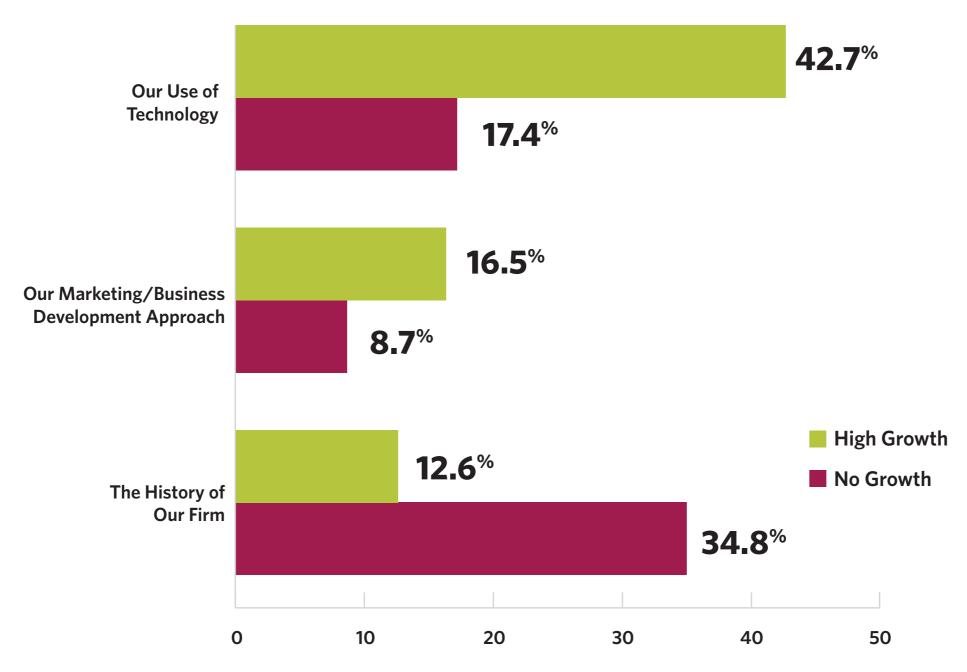


Remarkably Different Differentiators





Remarkably Different Differentiators





Marketing



The Marketing Funnel





High growth firms used

more metrics to measure marketing success.



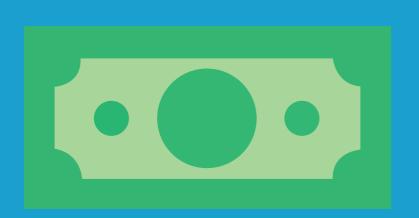
High-Growth Firms More Likely to Measure

- > Web traffic
- > Social media engagement
- > Web conversions
- > Speaking engagement invitations
- Number of leads generated





Effort



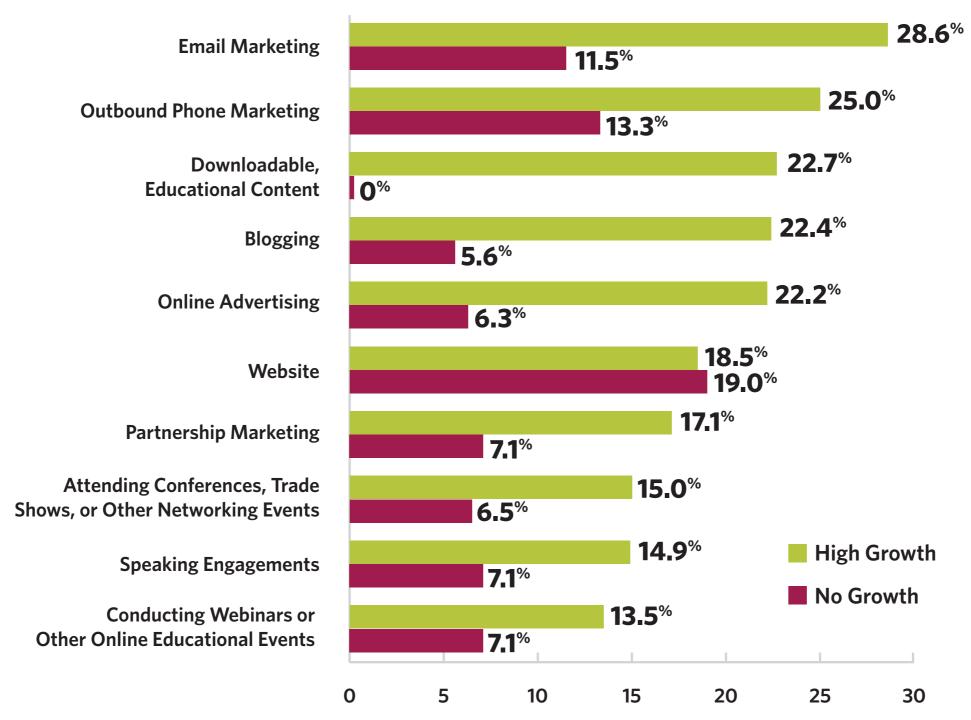




High-Growth Firms

43%
more effort invested in marketing

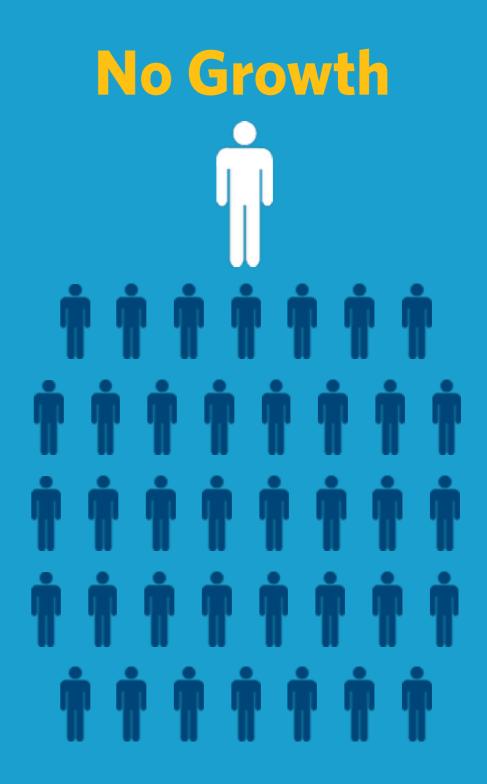
Significant Investment Per Marketing Technique





High-Growth Firms Invest More in Their Marketing Team



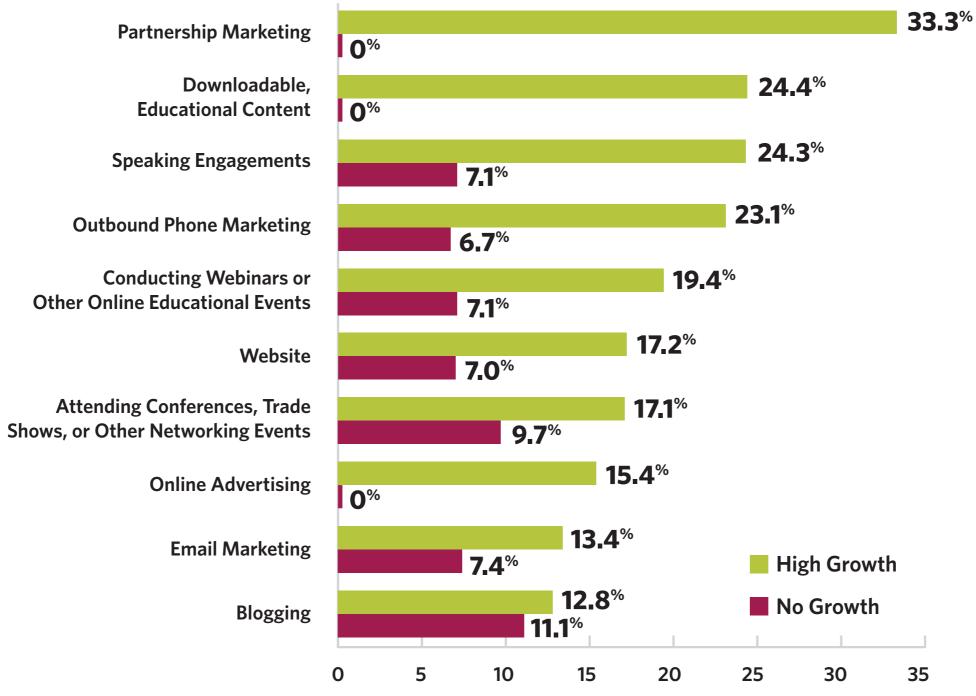


High-Growth Firms

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more marketing impact

Techniques with Greatest Marketing Impact





Thank you! Questions?

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Thank You

